#### ANNEX **B2**

## Framework of the specific training objectives and of the prerequisites

Master of Science in INTERNATIONAL MARKETING, MANAGEMENT & ORGANIZATION Rau, art. 12, comma 2, letter b

Allegato B2 → Quadro degli obiettivi formativi specifici e delle propedeuticità

Corso di Laurea Magistrale in INTERNATIONAL MARKETING, MANAGEMENT & ORGANIZATION [Rau, art. 12, comma 2, lettera b]

N.	Course	Settore SSD	Learning outcome	Learning outcomes: knowledge and skills to be acquired		
1	Strategy and Business Model [A. Moretti]	SECS- P/08	Capacità di applicare comprensione  Autonomia di giudizio  Abilità comunicative  Capacità di apprendimento	<ul> <li>To know the main theoretical theories and models related to corporate and business strategy as well as business models;</li> <li>To know the main methodologies for the implementation of business strategy;</li> <li>To be able to make the diagnosis of business cases and problems of organizations of different size, sector, complexity.</li> <li>To be able to apply theoretical knowledge to formulate guidelines for the definition of corporate and business strategy solution, with reference to case studies related to organizations of different size, industry, level of complexity.</li> <li>To be able to devise, by rigorously applying an appropriate methodology, a diagnosis and an intervention in corporate and business planning procedures, given the environmental and organizational conditions.</li> <li>To be able to communicate strategy and business model plans to internal and external stakeholders with oral, written and negotiation tools.</li> <li>To build on the knowledge acquired in the course to undertake continuous learning on further conceptual models, diagnosis techniques about corporate and business strategy as well as business models.</li> <li>Through teamwork, students should acquire the ability to work on projects, to manage independently a complex task, to manage conflicts, to manage independently their working time.</li> </ul>		
2	International Economics [Contratto]	SECS- P/06	Conoscenza e comprensione  Capacità di applicare conoscenza e	To know two important branches of international economics literature: first, the class of models; second, to focus the attention on the economic dynamics at the firm's level, in particular by handling the concept of internal and external economies of scale.  Along this framework, several examples taking from the international institution's reports will be discussed.  At the end of the course unit the students will be able to:  Identify the underlying concept of economics learnt in Micro and Macroeconomics classes		

			compressions	to International economics issues and models:	
			comprensione	<ul> <li>to International economics issues and models;</li> <li>use international economics models and tolls</li> </ul>	
				• use international economics models and tolls for to analyses complex topics;	
				<ul> <li>understand that economics has no dogmas or</li> </ul>	
				accepted truths, but, as a social science, it's	
				must be grounded on a changing reality.	
			Autonomia di	At the end of the course unit the students will be	
			giudizio	able to:	
			gradizio	analyse from a critical point of view every	
				model, idea, fact presented to see under	
				which conditions a specific scientific	
				framework can or cannot be used;	
				<ul> <li>analyse international institution's reports to</li> </ul>	
				appreciate if the theory matches the facts;	
				• learns where he/she can find reliable	
				information/data about international	
				economics;	
				• judge a specific economic fact beyond the	
			A I: 1: + >	common point of views.	
			Abilità	Being able to communicate (with oral and	
			comunicative	written tools) the quantitative and qualitative aspects, also with regard to non-expert	
				operators, of international economics models	
				and application, so as to enable the interlocutors	
				to understand in details these aspects.	
			Capacità di	Based on the knowledge and methods acquired	
			apprendimento	in the course, students can undertake continuous	
				learning on further conceptual and operational	
				models of international economics.	
			Conoscenza e	The course supply the students with specific	
			comprensione	tools for the quantitative analysis of the	
				univariate and the multivariate phenomenon	
			C	with a focus on the marketing research methods.	
			Capacità di	At the end of the course unit the students will be able to:	
			applicare	<ul> <li>distinguish and evaluate the different sources</li> </ul>	
			conoscenza e	of data:	
			comprensione	<ul> <li>collect data by means of a questionnaire;</li> </ul>	
				<ul> <li>recognise the informative contents of a given</li> </ul>	
				dataset;	
				• decide how to treat the specific kinds of data;	
	Laboratory of	SECS-		apply the main inferential tools (HT, linear	
	Statistics and	S/03		models, generalized linear models);	
3	Mathematics	SECS-		apply the data reduction methods (Principal	
	[L. Grassetti]	S/06		Components Analysis and Factor Analysis);	
	[2. 0. 0.55000]	5,00		• use the software R for the multivariate data	
			A t =	analysis.	
			Autonomia di	The students will be able to work independently	
			giudizio	recognising the different kinds of data, identifying the specific issues involved in the data	
				analysis and applying the optimal statistical tool	
				given a specific empirical framework.	
			Abilità	Topics faced during the semester introduce the	
			comunicative	statistical tools that students can use during the	
				development of the master degree thesis and in	
				their future jobs.	
				The empirical homework aims at developing the	
i l				practical and the communication skills of the	

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				students. In particular they will be asked to use	
				the studied statistical methods to collect and to	
				summarise the information.	
			Capacità di	The basic statistical methods are given and some	
			apprendimento	additional methods are introduced in order to	
				stimulate the learning capacity of students.	
				Moreover, the students are asked to develop	
				autonomously a practical exercise in order to	
				apply the studied arguments and simulate a work	
			_	experience.	
			Conoscenza e	To develop students' knowledge about the	
			comprensione	fundamental concepts of doing business in an	
				international environment, with particular reference to:	
				the strategic dimension of international     hydrogen including the global value shairs	
				business including the global value chain configuration;	
				<ul> <li>entry modes in international markets;</li> </ul>	
				<ul> <li>strategy and marketing in the international</li> </ul>	
				business context;	
				<ul> <li>doing business in emerging markets.</li> </ul>	
			Capacità di	At the end of the course the student should be	
				able to:	
			applicare	<ul> <li>understand the context of international</li> </ul>	
			conoscenza e	business as a specific business domain;	
			comprensione	<ul> <li>apply theories and practices to concrete</li> </ul>	
	International	05.00		business cases;	
4	Management	SECS-		<ul> <li>assess the drivers of firms' international</li> </ul>	
	[M. Chiarvesio]	P/08		performance.	
			Autonomia di	At the end of the course the student should be	
			giudizio	able to:	
			gradizio	<ul> <li>discuss with a critical approach real situations;</li> </ul>	
				<ul> <li>integrate the knowledge acquired in other</li> </ul>	
				courses in order to solve management issues	
				within an international context	
			Abilità	Students will be able to communicate (with oral	
			comunicative	and written tools, also with regard to non-expert	
				operators) business opportunities and decisions	
				considering the specific challenges coming from	
				the international environment.	
			Capacità di	Students will learn a conceptual framework to	
			apprendimento	get oriented and work in the international	
				business context that will help them dealing with	
				a growing number of decisions about strategies	
-			Conoccontra	across national boundaries	
			Conoscenza e	To know the main theoretical models on organizational change:	
			comprensione	organizational change;  To know the relationship between markets,	
				technology, other environmental features, and	
	Leading Change for			internal resources within the process of	
	Organization	SECS-		organizational change;	
5	Renewal	P/10		<ul> <li>To know the role of leaders in the process of</li> </ul>	
	[Contratto /	- , = 0		organizational change.	
	Supplenza]		Capacità di	To be able to critically analyze the need for	
	20,64,61,50]		applicare	change of organizations of various size, industry	
			conoscenza e	and complexity;	
			comprensione	• To be able to design a plan for change for	
			- 5	organizations of various size, industry and	i

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			Autonomia di giudizio  Abilità comunicative  Capacità di apprendimento	<ul> <li>complexity;</li> <li>To be able to design training activities for change leaders.</li> <li>To be able to devise, by rigorously applying an appropriate methodology, a diagnosis and an intervention of organizational change.</li> <li>To be able to communicate a plan for change to internal and external stakeholders;</li> <li>To be able to use the techniques and tools of leadership communication for change.</li> <li>To build on the knowledge acquired in the course to undertake continuous learning on further conceptual models, diagnosis</li> </ul>	
			Conoscenza e comprensione	techniques and change interventions.     To know the main theoretical models on organizational change;     To know the relationship between markets, technology, other environmental features, and internal resources within the process of organizational change;     To know the role of leaders in the process of organizational change.	
6	Managing Team for Innovation [F. Visintin]	SECS- P/10	Capacità di applicare conoscenza e comprensione	<ul> <li>To be able to critically analyse the need for change of organizations of various size, industry and complexity;</li> <li>To be able to design a plan for change for organizations of various size, industry and complexity;</li> <li>To be able to design training activities for change leaders.</li> </ul>	
			Autonomia di giudizio Abilità comunicative	<ul> <li>To be able to devise, by rigorously applying an appropriate methodology, a diagnosis and an intervention of organizational change.</li> <li>To be able to communicate a plan for change to internal and external stakeholders;</li> </ul>	
			Capacità di apprendimento	<ul> <li>To be able to use the techniques and tools of leadership communication for change.</li> <li>To build, on the knowledge acquired in the course, to undertake continuous learning on further conceptual models, diagnosis techniques and change interventions.</li> </ul>	
7	Advance Management and Control [Cugini?]	SECS- P/07	Conoscenza e comprensione	<ul> <li>To know, in a sufficiently structured manner the principles, methodologies and tools that guide the company management in measuring and controlling the value and performance of the company, group and part of the company level;</li> <li>To know, in a sufficiently structured way, the tools for the design and implementation of a multidimensional system of measures for strategic and operational governance of the key variables at company, group and part level;</li> <li>To understand the processes for the design and implementation of a multidimensional system of measures for strategic and operational key variables at company, group and part level.</li> <li>To be able to critically analyse the need for</li> </ul>	
			applicare	developing a measurement & control value and	

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			conoscenza e comprensione  Autonomia di giudizio	performance system in organizations of various size, industry and complexity;  • To be able to design a plan of developing and implementation of a multidimensional system of measures for strategic and operational governance of the key variables at company, group and part level;  To be able to devise, by rigorously applying an appropriate methodology, a diagnosis and an intervention about measurement & control value and performance system.	
			Abilità comunicative	Being able to communicate (with oral and written tools) the quantitative and qualitative aspects, also with regard to non-expert operators, of measurement & control value and performance systems, so as to enable the interlocutors to understand in details these aspects.	
			Capacità di apprendimento	Based on the knowledge acquired in the course, students can undertake continuous learning on further conceptual and operational models of measurement & control value and performance systems.	
8	International Commercial, Brand and Patent Law [Contratto]	IUS 04	Conoscenza e comprensione  Capacità di applicare conoscenza e comprensione	To develop students' knowledge about the fundamental concepts of international commercial, brand and patent law, with particular reference to:  • structural and operational aspects of international commercial law;  • structural and operational aspects of international brand law;  • structural and operational aspects of international patent law.  At the end of the course the student should be able to:  • understand the context of international commercial, brand e patent law;  • apply theories and procedures related to the principal topics of international commercial, brand e patent law;  • assess the drivers of evolution of international commercial, brand e patent laws.	
			Autonomia di giudizio	At the end of the course the student should be able to:     ■     discuss with a critical approach real situations;     integrate the knowledge acquired in other courses in order to solve management issues under the constrain of the international commercial, brand e patent laws.	
			Abilità comunicative  Capacità di	Students will be able to communicate (with oral and written tools, also with regard to non-expert operators) decisions considering the specific challenges coming from the international commercial, brand e patent laws.  Based on the knowledge acquired in the course,	
			apprendimento	students can undertake continuous learning on further conceptual and operational process of	

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				international commercial, brand and patent laws.
			Conoscenza e	To know how to solve, in a team, a specific
			comprensione	<ul> <li>problem proposed by two real firms.</li> <li>To acquire self-awareness as a business consultant</li> <li>To how to create a productive relationship</li> </ul>
				<ul> <li>with firm's delegates and the tutors.</li> <li>To know how to be focussed on the problem solving process and how to deal with a firm and its constraints.</li> </ul>
			Capacità di applicare conoscenza e comprensione	<ul> <li>Students, in teams, must autonomously organize itself to recover all the information, theories, approaches needed to the companies to explore all the possibilities to find proper decision trees.</li> <li>Decision trees will be then presented to the company to find an agreement over the most suitable solution.</li> <li>Students organize themselves as a real</li> </ul>
9	Laboratory of Business Strategy and Policies [Contratto]	SECS- P/06	Autonomia di giudizio	consultancy firm.  • Students, in groups, should be able to critically formulate a diagnosis on the problems of the company and identify a path of the decision-making process and an originally developed solution;  • Students, in teams, through meetings with the
			Abilità	company and tutors, learn how to make a continuous comparison between personal judgment and opinions, constraints, suggestions made by clients and their senior consultants.  Being able to communicate in an interactive way
			comunicative	and in a direct way (with oral and written tools) the quantitative and qualitative aspects of: problem solving processes, solutions and proposition, to expert but also with regard to non-expert operators.  This abilities must enable the interlocutors to understand in details all aspects of the issue.
			Capacità di apprendimento	Based on the knowledge acquired in the course, students can undertake continuous learning on further conceptual and operational process of business strategy and politics in different complex decision contexts.
10	Relationship Marketing & Social Media [A. Moretti]	SECS- P/08	Conoscenza e comprensione	<ul> <li>To know the main theoretical theories and models related to relationship marketing &amp; social media management;</li> <li>To know the main methodologies for the implementation of relationship marketing &amp; social media through internet marketing plan definition and implementation;</li> <li>To know the main theories, methodologies, techniques of: social media marketing and management, brand portfolio, advertising</li> </ul>
			Capacità di applicare conoscenza e	strategy in a relationship perspective;  To be able to apply the main theories, methodologies and techniques of: social media marketing and management, brand portfolio, advertising strategy in a relationship perspective

		l		to the discussion (1) at the state of the st	
			comprensione	to the diagnosis of business cases and problems of organizations of different size, sector, complexity;  • To be able to apply such theoretical knowledge to formulate guidelines for the definition of relationship marketing solution, with reference to case studies related to organizations of different size, sector, complexity;	
			Autonomia di giudizio	<ul> <li>Students should be able to independently and critically formulate a diagnosis of relationship marketing &amp; social media problems, and evaluate an intervention.</li> <li>Students should be able to choose independently which tools to adopt in the development, given the environmental and organizational conditions.</li> <li>Through teamwork, students should acquire the ability to work on projects, to manage independently a complex task, to manage conflicts, to manage independently their working time.</li> </ul>	
			Abilità comunicative	Being able to communicate (with oral and written tools) the quantitative and qualitative aspects, also with regard to non-expert operators, of relationship marketing & social media management activities, structures, processes, so as to enable the interlocutors to understand in details these aspects.	
			Capacità di apprendimento	Based on the knowledge acquired in the course, students can undertake continuous learning on further conceptual and operational models of relationship marketing and social media management.	
			Conoscenza e comprensione	<ul> <li>To recognize the importance of innovation and of its management in today's economic and technological scenario;</li> <li>To know the main constituents of an innovation strategy and to describe what are the main organizational antecedents of innovation;</li> <li>To be able to manage the main phases of a typical innovation process.</li> </ul>	
11	Innovation Management	SECS- P/08	Capacità di applicare conoscenza e comprensione	<ul> <li>To be able to apply theories for identifying the main organizational and strategical antecedents of innovation;</li> <li>To be able to manage the innovation process.</li> </ul>	
	[R. Tabacco]	P/08	Autonomia di giudizio	<ul> <li>to analyse with a critical approach real case histories;</li> <li>to integrate the knowledge acquired in other courses in order to solve management issues concerning innovation management.</li> </ul>	
			Abilità comunicative	At the end of the course the student will have developed:  • problem solving abilities, analysis and interpretation skills;  • oral and written communication skills;  • teamwork and collaboration skills.	
			Capacità di	Based on the knowledge acquired in the course,	

			annrandimanta	the student can undertake continuous learning	
			apprendimento		
				on further opportunities dealing with innovation	
				and innovation management.	
			Conoscenza e	The subject aims at both offering the knowledge	
			comprensione	relative to the parameters to be taken into	
				account in order to implement a quality system	
				and making the advantages that may derive for	
				enterprises be understood	
			Capacità di	The both knowledge and understanding of such	
			applicare	themes have to offer students the possibility to	
			conoscenza e	apply them to various enterprises working in	
			comprensione	different production field.	
	Quality		Autonomia di	The themes discussed would allow students get	
12	Management	SECS		The themes discussed would allow students get an opinion autonomy on the opportunity of	
	[P. Geatti]	P/13	giudizio		
	[i . Gcatti]			adopting a quality system by different	
			A I : !!: L >	enterprises	
			Abilità	Students would acquire the ability of	
			comunicative	relating/showing the results obtained by	
				enterprises following the choice of a quality	
				system	
			Capacità di	Students would be able to understand the	
			apprendimento	principles on which a quality system is based and	
				the parameters that have to be monitored in	
			_	order to verify the results obtained	
			Conoscenza e	To develop students' knowledge about main	
			comprensione	theories, frameworks, models, tools and	
				processes of business process reengineering and	
				project management with particular reference	
				to;	
				analysis of the business processes and business	
				process reengineering;	
				analysis of needs related to projects;	
				prepare projects that are compatible with	
				established objectives and contrains;	
				manage project planning and progress analysis	
				for business intelligence and for measurement	
				& control value systems,	
	Laboratory of			develop the gap analysis between budget times	
	Business Process			and parameters and real processes;	
12		ING-	Capacità di	To be able to critically analyse process pattern	
13	Reengineering and	IND35	applicare	and measurement processes in real contexts;	
	Project		conoscenza e	To be able to design a plan to develop a project	
	Management		comprensione	and a process analysis procedure in different	
				firms for size, industry and contexts;	
				To be able to use Use IT support for project	
			A	management	
			Autonomia di	To be able to devise, by rigorously applying an	
			giudizio	appropriate methodology, a diagnosis and an	
				intervention of developing: business process	
				reengineering procedures and project	
			A I: 11:4 3:	management solutions.	
			Abilità	Being able to communicate (with oral and	
			comunicative	written tools) the quantitative and qualitative	
				aspects, also with regard to non-expert	
				operators, of activities characterising business	
				process reengineering and project management,	
				so as to enable the interlocutors to understand in	

				details these aspects.	
			Capacità di apprendimento	To build on the knowledge acquired in the course to undertake continuous learning on further	
				conceptual and operational models of business	
			Conocconta	process reengineering and project management.	
			Conoscenza e comprensione	<ul> <li>To know the main frameworks/models of international sales and distribution formats;</li> <li>To know the relationship between formats and sales channels and logistical and contractual solutions in international contexts;</li> <li>To know foreign trade techniques (legal, tax and customs aspects);</li> <li>To know the definition process of sales, commercial and logistics budget goals;</li> <li>To know "sales &amp; logistics economics": cost control and measurement of results;</li> <li>To know the construction process of a performing international sales networks;</li> </ul>	
			Capacità di	<ul> <li>The impact of web and digital on international sales strategies</li> <li>To be able to critically analyse the need for</li> </ul>	
			applicare conoscenza e	international sales and logistics network development;	
14	International Sales and Logistics	SECS- P/08	comprensione	<ul> <li>To be able to design a plan to develop a performing international sales &amp; logistic network for firms of various size and industries;</li> <li>To be able to design a plan to develop foreign trade techniques for firms of various size and industries</li> </ul>	
			Autonomia di giudizio	To be able to devise, by rigorously applying an appropriate methodology, a diagnosis and an intervention of developing an international sales & logistics network.	
			Abilità comunicative	Being able to communicate the quantitative and qualitative aspects, also with regard to non-expert operators, of individual activities, structures, formats and sales processes, as well as the international logistical aspects connected to them, so as to enable the interlocutors to understand in details these aspects.	
			Capacità di apprendimento	To build on the knowledge acquired in the course to undertake continuous learning on further conceptual and operational models on sales and logistics in international contexts.	
			Conoscenza e comprensione	<ul> <li>Be familiar with the basic concepts, theories and practices of negotiation and conflict resolution in the business setting</li> <li>Understand the mechanisms of value</li> </ul>	
15	Laboratory of Negotiation in Cross Cultural	SECS- P/10		creation and achievement of integrative negotiation outcomes in a cross cultural business setting	
	Business Environment	.,10	Capacità di applicare conoscenza e comprensione	<ul> <li>Acquire skills in the systematic preparation of a negotiation with the collection of strategic information regarding the players and the negotiation setting and conditions</li> <li>Develop skills in negotiation management in cross cultural settings</li> </ul>	
			Autonomia di	Develop the ability to critically assess the	

		l		toronte toronted to the constitute of	
			giudizio	interests involved in the negotiation and	
				formulate judgements about possible solutions in terms of relative optimization, costs and	
				benefits.	
			Abilità	Acquire interpersonal communication skills in the	
			comunicative	context of negotiation and conflict resolution,	
			Comameative	with particular focus on cultural differences.	
			Capacità di	Be able to continuously reflect on personal	
			apprendimento	attitudes and potential of improvement in	
				multicultural negotiation situations.	
			Conoscenza e	Knowing quantitative methods of marketing	
			comprensione	research and having a degree of understanding	
				of many of the techniques currently used in	
				modern marketing practice.	
			Capacità di	Be able to identify different sources of marketing	
			applicare	research data, to examine processes for	
			conoscenza e	collecting and analyzing research data, and to	
			comprensione	demonstrate methods for preparing and	
				presenting marketing research reports.	
	Research Tools for	SECS-	Autonomia di	Being able to apply the appropriate tools given a	
16	Marketing	P/08	giudizio	specific marketing research context (diagnostic	
10	[M.C. Mason]	P/08		and analytic abilities).	
	[IVI.C. IVIASOII]		Abilità	Being able to communicate (with oral and	
			comunicative	written tools) the quantitative and qualitative	
				aspects, also with regard to non-expert	
				operators, of marketing research activities and	
				tools and techniques used in marketing practice,	
				so as to enable the interlocutors to understand in	
				details these aspects.	
			Capacità di	After the course, the student will have the basis	
			apprendimento	to further develop his/her abilities to master the	
				tools to perform marketing research.	
			Conoscenza e	The course offers to the students specific tools	
			comprensione	for the quantitative analysis of the univariate and	
				the multivariate phenomenon with a focus on	
			Communità d'	the marketing research methods.	
			Capacità di	At the end of the course unit the students will be able to:	
			applicare	distinguish and evaluate the different	
			conoscenza e	structure, processes and logic of business	
			comprensione	analytics software;	
				<ul> <li>collect data by different business analytics</li> </ul>	
	l aborate ::- ef			software and big data datasets;	
17	Laboratory of	SECS-		• recognise the informative contents of a given	
17	Business Analytics	S/01		big data dataset;	
	and Big Data			• decide how to treat the specific kinds of data;	
				apply the main integrated software tools to	
				realise a analytical reports;	
				<ul> <li>apply the main inferential tools;</li> </ul>	
				apply the data reduction methods;	
				use different software for multivariate data	
			A.u.t.a.u	analysis and business analytics processes.	
			Autonomia di	After the course, the students will be able to	
			giudizio	identify, classify, elaborate and understand the	
				main data-set connected with business analytics processes and big data.	
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			Abilità	Students will enrich their language with technical	
			Capacità di apprendimento	terms and will develop the ability to work and discuss with referents from different firm's functions and suppliers of business analytics tools/software and big data systems.  After the course, the student will have the basis to further develop his/her knowledge and	
				understanding of business analytics processes and big data dataset.	
			Conoscenza e comprensione	<ul> <li>To explore how current technology changes are modifying products and processes.</li> <li>To identify how new technologies can be used in a company to modify the product offer, processes and strategies.</li> <li>To understand the basics of coding and the uses of libraries for business needs.</li> </ul>	
18	Laboratory of New Digital Technology and Coding for	ING- INF05	Capacità di applicare conoscenza e comprensione	<ul> <li>To be able to discuss technology needs with the technical referents of the company.</li> <li>To assess opportunities for application of new technologies in the company products, processes and strategies.</li> <li>To be able to talk to suppliers of new technologies.</li> </ul>	
	Business		Autonomia di giudizio	After the course, the student will be able to read and understand the main technological trends and the impacts on the business.	
			Abilità comunicative	Students will enrich their language with technical terms and will develop the ability to work and discuss with referents from different functions and suppliers of technology.	
			Capacità di apprendimento	After the course, the student will have the basis to further develop his/her knowledge and understanding of coding techniques to be employed in applications for business.	
			Conoscenza e comprensione	<ul> <li>To know why our "weight" on the planet is now unsustainable;</li> <li>To know virtuous roadmap to reach environmental coexistence within a sustainable culture;</li> <li>To understand the voluntary actions (ISO 14001, EMAS, eco-labels, etc.) by which the enterprises can improve their sustainability and performances.</li> </ul>	
19	Environmental Protection for Sustainable Development	SEC- P/13	Capacità di applicare conoscenza e comprensione	Students will acquire general information about environment pollution, its causes, how to reduce it, and the knowledge of the best practices for a more sustainable world.	
	[V. Novelli]		Autonomia di giudizio	The lectures aim to provide personal and professional skills easily expendable in companies, or institutions, where the financial commitment is jointed to the environmental protection as a social focus to improve their market appeal.	
			Abilità comunicative	Through the acquired environmental skills, to deal and communicate (with oral and written tools) with different categories of stakeholders about the three sustainability pillars: economy,	

				environment and society.	
			Capacità di apprendimento	To build on the knowledge acquired in the course to undertake continuous learning on environmental culture of enterprises for the realisation of the goals of Agenda 2030.	
			Conoscenza e comprensione	The course provides the students with comprehensive knowledge about theoretical approaches and methodological tools of environmental/ecological economics, from a political economic point of view in a perspective of sustainable development.	
			Capacità di applicare conoscenza e comprensione	The course aims to provide graduates an advanced understanding of the methods and tools of environmental resources management.	
20	Environmental and Reseource Economics [S. Troiano]	AGR01	Autonomia di giudizio  Abilità comunicative	The course aims to enable students to acquire a specialized knowledge and understanding of selected aspects in order to:  • contextualize the different approaches you can adopt;  • identify and distinguish the tools, and point out their potential impacts on socio-economic and environmental system;  • adopt the tools and understand the results derived from their implementation using examples and case studies about environmental resources management;  • analyse the relationships among socio-economic variables and environmental resources interventions;  • recognize strengths and weaknesses of both institutional and private interventions in favour of the conservation and/or promotion of environmental resources.  By approaching environmental resources management students will have developed a methodological and cultural preparation that allows them to use skills for a critical approach	
			Capacità di apprendimento	during communication contexts and to enter various career fields.  Students will have acquired the aptitude towards critical thinking, creative thinking, communicating, and collaborating in different socio-economic-environmental contexts in order to counteract environmental pollution and promote environmental resources.	
21	Integrated Report and Environmental Accounting	SECS- P/07	Conoscenza e comprensione	<ul> <li>To know the main theoretical models of integrated reports and environmental accounting;</li> <li>To know the relationship between integrated reports processes and environmental accounting procedure in different type of firms, industry and context;</li> <li>To know the role of integrated reports and environmental accounting in the long term sustainable strategy of firms.</li> <li>To be able to critically analyse the need for the</li> </ul>	

applicare	development of an environmental accounting
conoscen	za e system and of a integrated report for firms of
comprens	sione various size, industry and complexity;
	To be able to design a plan the development of
	an environmental accounting system and of a
	integrated report for firms of various size,
	industry and complexity.
Autonom	ia di To be able to devise, by rigorously applying an
giudizio	appropriate methodology, a diagnosis and an
	intervention relate to the development of
	integrated report and environmental accounting
	in firms of various size, industry and complexity.
Abilità	Being able to communicate the quantitative and
comunica	qualitative aspects, also with regard to non-
	expert operators, of the specific features
	(activities, structures, content, processes) of
	integrated reports and environmental
	accounting, so as to enable the interlocutors to
	understand in details these aspects.
Capacità	di To build, on the knowledge acquired in the
apprendir	mento course, to undertake continuous learning on
	further conceptual and operational models about
	integrated report and environmental accounting.

<sup>\*</sup> va indicato il numero di riferimento dell'/degli insegnamento/i propedeutico/i a quello descritto. Nota

Gli obiettivi formativi specifici dei corsi di insegnamento devono essere descritti mediante un testo compreso tra le 5 e le 10 righe, per un totale di battute comprese tra le 500 e le 1000.