

# Operational management of research projects funded by Horizon Europe Programme

-Basic course in English for Horizon Europe beginners -

5, 7, 12, 14, December 2023, 9.30 - 12.30

Venue: Trieste - Area Science Park – Campus Padriciano- Centro Congressi

Tuesday, Decemb	per. 5th 2023
9.30-12.30	Module I - Grant Agreement Preparation Phase and the definition of the Consortium
	Agreement
Building C1 -	1) The evaluation result letter and the evaluation summary:
Meeting Room	a) Understanding the evaluation summary
	b) Kicking off the grant agreement preparation phase
	2) From project proposal to grant agreement
	a) Roles in the Funding & Tenders Portal
	b) Validation of all beneficiaries
	c) Description of the action (Part A and Part B)
	d) Grant agreement core (understanding it and what can be negotiated)
	e) The other annexes
	3) The consortium agreement
	a) Purpose and scope of a consortium agreement
	b) The DESCA model
	4) Finalizing the grant agreement phase:
	a) Signing the grant agreement
	b) Start date of the project
	Lecturer:
	Fabio Tomasi (Area Science Park)
Thursday	, December, 7th 2023
9.30-12.30	Module II - Project start-up, internal management, communication management with
	the managing authority and the project officer assigned to the project, time and project
Building C1 -	risk management;
Meeting Room	
	1) Project initiation:
	a) Organization of the Kick-off meeting (logistics, communication, and agenda).
	b) Definition of Work Plans, and Methodologies.
	c) Establishment of project Boards.
	2) Internal management:

- a) Human resource management (internal resources or new hires? Training needs?)
- b) Role assignments (responsibility assignment matrix, who does what, how, and when).
- c) Importance of soft skills and brief insights into conflict management (internal and within the partnership). Internal communication: the importance of team communication.
- d) Partnership coordination: regular meetings (where we are, where we are heading, monitoring, and corrective actions), day-to-day communication channels.
- 3) Time management:
  - a) Task execution (subdivision of activities into subtasks, responsibility assignment, definition of intermediate deadlines), continuous update of GANTT charts.
  - b) Deliverables and Milestones.
- 4) Project risk management:
  - a) Continuous update of the risk table with the forecast of new risks and mitigation actions.
  - b) What is a Contingency plan and why is important.
- 5) Communication management with the funding agency and the project officer assigned to the project:
  - c) Informal communications, when and why (email, phone calls, online meetings).
  - d) Formal communication channels: use of the Horizon portal.
  - e) Official reporting (brief mention).
- 6) Project modifications: when to request a formal modification (Amendment)?

#### Lecturer:

Laura Chessa (Area Science Park)

#### Tuesday, December, 12th 2023

## 9.30-12.30 Building C1 -Meeting Room

#### Module III - Financial Monitoring, Technical Reporting and Project Review

"Horizon Europe Financial Monitoring"

- 1) Financial monitoring basics: why is it important and who is involved?
- 2) Eligible and non-eligible costs
- 3) Horizon Europe costs categories:
  - a) direct / indirect
  - b) Personnel costs, subcontracting, purchase costs (travel, equipment, other goods and services), other cost categories: definition, eligibility and documentation to be archived
- 4) Budgeting vs reporting: overview on budget changes
- 5) Financial monitoring:
  - a) Role of the coordinator and partners
  - b) Financial reporting (Who? When? What? How?)

"Understanding Horizon Europe Technical reporting and project review"

- 1) General reporting principles:
  - a) Why do you have to report?
  - b) What does reporting mean?
  - c) How can you report to the European Commission?
- 2) Reporting in Horizon Europe:
  - a) The reporting modules
  - b) Continuous reporting
  - c) Periodic reporting: Technical report and financial report (Who? When? What? How?)
  - d) Final report

3) Project review (Who? When? What? How?)

Lecturer:

Silvia Zampese (Area Science Park)

#### Thursday, December, 14th 2023

### 9.30-12.30 Building C1 -Auditorium

# Module IV – Navigating Communication, Dissemination and Exploitation in Horizon Europe Projects

- 1. Introduction
  - a) Welcome and course overview
  - b) Brief introduction to the work-package(s) of Communication, Dissemination and Exploitation
  - c) Objectives and role of communication, dissemination and exploitation in project success
- 2. Communication and Dissemination Plan
  - a) What is it and why is it important?
  - b) Defining goals and objectives
  - c) Identifying target audiences
  - d) Messages
  - e) Tools and Channels
  - f) Dissemination platforms
  - g) Monitoring Tools
- 3. Case Studies and Best Practices
  - a) Real-world examples of successful communication and dissemination in European Horizon projects (Imptox and Impress)
  - b) Lessons learned from previous projects
  - c) Best practices for overcoming challenges
- 4. Practical Workshop
  - a) Hands-on exercise: Create your own communication and dissemination plan for a research project of your choice
  - b) Peer review and feedback
- 5. Open-Source Publishing
  - a) Horizon rules on Open-source
  - b) Open-source repositories (Zenodo, institutional repositories, etc.)
- 6. IPR Management
  - a) IPR in Horizon
  - b) Open-Access versus protection
  - c) IPR Management Plan
- 7. Wrap-up and Resources
  - a) Summary of key takeaways
  - b) Providing additional resources for further learning

#### Lecturer:

Sabine Kienzl (Promoscience)

A maximum of 30 participants will be admitted.

Attendance certifications will be realised to participants attending at least 75% of the training course (9 hours).